# Care Services Portfolio Budget Monitoring Summary

2013/14 Actuals	Division Service Areas	Orig Bu	4/15 ginal dget	2014/ Late Approv	est ed	2014/15 Projected Outturn	Va	riation	Notes	Report	ast ted	Full	Year Effect
£000's	EDUCATION CARE & HEALTH SERVICES DEPAR		000	£'0	00	£'000		£'000		£'0	000		£'000
	Adult Social Care												
18 30,925	AIDS-HIV service Assessment and Care Management	25	0 5,475	24,7	0 14	0 25,303		0 589	1	Cr	0 34		0 446
3,897	Adult Social Care capping savings target not yet achieved Direct Services		3,269	3,2		1,450 3,259	Cr	1,450 10	1		150 0		1,450 0
2,868 1,694	Learning Disabilities Care Management Learning Disabilities Day and Short Breaks Service		2,052	3,0 2,0		3,357 1,996	Cr	355 100	1 2	3	808	Cr	370 100
988	Learning Disabilities Housing & Support		,562	1,3		1,263	Cr	120	3		0	Cr	120
40,390		34	,458	34,4	64	36,628		2,164		1,7	724		2,046
Cr 1 Cr 778	Operational Housing Enabling Activities Housing Benefits	Cr Cr 1		Cr Cr 1,6		Cr 1 Cr 1,662		0			0		0
4,571	Housing Needs		,576	4,5		4,576		0	4		0		469
3,792		2	,913	2,9	13	2,913		0			0		469
1 045	Strategic and Business Support Service	,	100	2.1	60	2 102	Cr.	67	5				0
1,945 331	Strategic & Business Support Learning & Development		2,198 394	2,1 4	23	2,102 423	Cr	67 0	5		0		0 0
2,276		2	,592	2,5	92	2,525	Cr	67			0		0
44	Children's Social Care			4	00	<b></b>							
14,413 1,544	Care and Resources Safeguarding and Quality Assurance		,238 ,402	17,2 1,4		17,565 1,364	Cr	327 38		Cr	234 38		300 0
3,373	Safeguarding and Care Planning		,499	3,4	- 1	3,499		0	- 6	١.	0		0
3,615 765	Referral and Assessment Bromley Youth Support Programme	3	8,413 817	3,4 8	13	3,666 817		253 0		1	0		415 0
4,025	Childrens Disability Service		2,433	2,4		2,433		0			0		0
27,735		28	,802	28,8	02	29,344	-	542		3	351		715
3,311	Commissioning Commissioning		3,105	3,1		3,138	Cr	18			0		0
0 22,327	Information & Early Intervention Learning Disabilities		,278 ,311	1,2 24,3		1,226 24,438		0 122	1	4	0 131		0 1,064
4,776	Mental Health Services	5	,644	5,6	44	5,876		232	1		285		255
2,843	Supporting People NHS Support for Social Care	2	2,060	2,0	61	1,976	Cr	85	7		0	Cr	85
10,299	- Expenditure		,548	5,4	- 1	5,496		0			0		0
Cr 10,299 33,257	- Income		,548 <b>5,398</b>	Cr 5,4		Cr 5,496 36,654		0 <b>251</b>		- 7	0 <b>716</b>		0 <b>1,234</b>
33,231	Public Health		,,,,,,,,								-		.,
12,229 Cr 12,601	Public Health Public Health - Grant Income		2,230 2,601	12,2 Cr 12,6		12,095 Cr 12,466	Cr	135		Cr	97 97		0
Cr 372	Public Health - Grant Income	Cr 12 <b>Cr</b>	371			Cr 371		135 <b>0</b>			0		0
107,078	TOTAL CONTROLLABLE CARE SERVICES ECHS	104	,792	104,8	03	107,693		2,890		2,7	791		4,464
2,398	TOTAL NON CONTROLLABLE		,783	1,7	1	1,788		16		2,1	19		0
9,825	TOTAL EXCLUDED RECHARGES		,893	10,8		10,893		0			0		0
119,301	TOTAL CARE SERVICES ECHS DEPARTMENT		,468	117,4		120,374		2,906		2.8	310		4,464
110,001			,,,,,,	,-	-	120,014		2,000			,,,,		4,404
179	Environmental Services Dept - Housing  Housing Improvement		148	1	48	148		0			0		0
179	TOTAL CONTROLLABLE FOR ENV SVCES DEPT		148		48	148	<u> </u>	0			0		0
	TOTAL NON CONTROLLABLE	Cr			00			0			0		0
Cr 325 58	TOTAL NON CONTROLLABLE  TOTAL EXCLUDED RECHARGES	Ci	300 354		54	Cr 300 354		0			0		0
Cr 88	TOTAL FOR ENVIRONMENTAL SVCES DEPT	44-	202		02	202		0			0		0
119,213	TOTAL CARE SERVICES PORTFOLIO	117	,670	117,6	70	120,576	<u> </u>	2,906		2,8	310		4,464
							1						
Memoran	dum Item												
	Invest to Save projects: Savings												
30	Dementia Investment Plan	Cr			50			13		] .	13	1	0
216 <b>246</b>	PD Investment Plan Invest to Save projects	Cr Cr	250 <b>500</b>		50 <b>00</b>	Cr 66 Cr 303	<del> </del> -	184 <b>197</b>			184 1 <b>97</b>		0 <b>0</b>
	· •												
	Trading Accounts				į,								
Cr 33	Trading Accounts Trading Account - Performance & Research Sub Total Trading Accounts		0		0	<u>Cr 34</u> Cr 34	Cr Cr	34 34			0		0

# REASONS FOR VARIATIONS

#### 1. Adult Social Care and Commissioning - Care-Related Costs - Dr £2,748k

	£'000
Adult Social Care:	
Assessment & Care Management (18-65 and 65+)	2,039
Learning Disabilities Care Management (18-65 and 65+	355
	2,394
Commissioning:	<u></u>
Learning Disabilities (18-65 and 65+)	122
Mental Health (18-65 and 65+)	232
	354
Total Projected Overspend	2,748

As reported last cycle, a new Adult Social Care "Service Reporting Code of Practice" (SERCOP) was implemented with effect from 1st April 2014. This had significant implications for budget management and financial reporting structures. In addition, "Zero Based Review" data collection changes were effective from the same date.

The main areas of change have included re-classification of all adult social care clients according to their Primary Support Reasor (PSR), including those clients over 65 who were all previously classified as "Older People" irrespective of their primary care need. Further, support now has a greater degree of classification between long term and short term support.

The new PSRs include: Physical Support; Sensory Support; Support with Memory and Cognition; Learning Disability Support; Mental Health Support. There is a further category of Social Support which includes support to Carers.

There are still some issues to be resolved in relation to the implementation of the above changes, particularly final changes to some clients' PSRs and the consequent adjustments to budgets and projections.

These changes have had a significant impact on information available to monitor the budgets. Projections have been calculated based on the distribution of clients across PSRs at a point in time. Similarly, the budgets were calculated based on the profile of clients across the new PSRs in April 2014. Both of these sets of information continue to require further work and, as such, the above projections should be viewed only in total, with the expectation that the pattern of overspend will shift between individual budget heads in future months.

The projected overspend of £2.75m arises from the full year effect of 2013/14 activity combined with projected new activity in 2014/15 and 2014/15 budget savings, including £1.45m saving from the capping of Adult Social Care costs.

#### 2. Learning Disabilities Day and Short Breaks Service - Cr £100k

The learning disabilities short breaks service at Widmore Road has been running since 2013, when the 2 former respite units at Bromley Road and Tugmutton Close closed. The combining of the 2 facilities on to one new site has enabled staffing efficiencies to be made and a projected underspend of £100k is now reported as the service starts to bed down on the new site.

### 3. Learning Disabilities Housing and Support - Cr £120k

Some minor restructuring of the service, including the deregistration of the residential units at St Blaise and Orchard Grove and changes around the management of the service have resulted in a projected underspend of £120k.

# 4. Operational Housing - Dr £0k

Temporary Accommodation budgets are currently forecast to overspend by £653k. Increased client numbers (net increase of 15 per month during 2013/14, inclusive of welfare reform) and rising unit costs are evident and the projections assume the trend continues during this financial year. This increase has been noticeable across all London Boroughs and is the result of the pressures of rent and mortgage arrears coupled with a reduction in the numbers of properties available for temporary accommodation. There are high levels of competition and evidence of 'out bidding' between London boroughs to secure properties and this has contributed towards the high costs of nightly paid accommodation.

The full year effect of the projected overspend is currently anticipated to be a pressure of £1,122k in 2015/16. However, this only takes account of projected activity to the end of March 2015 and does not include any projected further growth in numbers beyond that point.

Budgets will continue to be monitored closely during the financial year. Officers are currently modelling different scenarios to quantify the effect of further possible initiatives and also the most appropriate deployment of existing initiatives to maximise the financial benefit.

There is £1.2m held in the central contingency earmarked for the impact of welfare reform. It is assumed that budget will be drawn-down from this to cover the overspend, so no variation is being reported.

There will be a further revenue contribution to Capital as part of the year end closing of accounts for 2014/15, due to increased costs (overspend) associated with the Bellegrove conversion of £49k. This is offset by one off in-year underspends on various staffing budgets due to delays in the recruitment and appointment of staff as part of the restructure.

# 5. Strategic and Business Support - Cr £67k

A combination of part year vacancies and projected net additional income from schools on the Performance and Research trading account is generating a forecast underspend of £67k.

# 6. Children's Social Care - Dr £542k

The projected overspend in Children's Social Care has increased this month with the main areas of under / overspending being:

# Placements - Dr £236k

The children's placement budget is currently projected to overspend by £236k, based on current numbers of children being looker after, plus an assumption for new children having to be looked after during the year. This is no change from the figure projected last time.

No Recourse to Public Funds - Dr £253k

The cost to Bromley for people with no recourse to public funding significantly exceeded the budget established for these costs in 2013-14. Additional budget was moved into this area for 2014/15, however the trend of increased costs is continuing during the current financial year, with a current projected overspend of £253k now being reported.

# Leaving Care Clients - 16/17 year olds - Dr £92k

Expenditure relating to leaving care services for 16 and 17 year old's is projected to overspend due to increased numbers of children leaving care recently. This could further increase if more children within this age group leave care requiring services.

#### Other miscellaneous budgets - Cr £38k

An SLA with an external provider was not renewed in 2013-14, resulting in a continuing underspend of £38k.

#### 7. Supporting People - Cr £85k

The projected underspend of £85k arises from inflation-related savings and the effect of re-tendering / extending contracts at a reduced cost.

#### **FARLY WARNINGS**

#### **Deprivation of Liberty Safeguards**

A recent Supreme Court judgement relating to Deprivation of Liberty Safeguards and the deprivation of liberty of individuals has potentially significant financial implications. The background was outlined in a report to the Executive on 10th June 2014. There is already evidence of a significantly higher number of assessments than in previous years. Once further details of the judgement and its consequences are available and further mapping work has been carried out, likely cost implications will become clearer and will be included in a future report.

# Waiver of Financial Regulations:

The Council's Contract Procedure Rules state that where the value of a contract exceeds £50k and is to be exempt from the normal requirement to obtain competitive quotations, the Chief Officer has to obtain the agreement of the Director of Resources and Finance Director and (where over £100,000) approval of the Portfolio Holder, and report use of this exemption to Audit Sub-Committee bi-annually.

Since the last report to the Executive, waivers were approved as follows:

- (a) There were 10 contract waivers agreed for the continuation of current contracts / new contracts of less than £50k each and 2 contract waivers agreed for the continuation of current contracts of more than £50k each.
- (b) There was 1 waiver agreed for placements over £50k in Adult Social Care.

#### Virements Approved to date under Director's Delegated Powers

Details of virements actioned by Chief Officers under delegated authority under the Financial Regulations "Scheme of Virement" are included in financial monitoring reports to the Portfolio Holder. Since the last report to the Executive, no virements have been actioned.

Description	2014/15			Potential Impact in 2015/16					
	Latest Approved		To 014/15						
	Budget		Budget						
	£'000		£'000						
Housing Needs - Temporary Accomodation	4,576		0	The full year effect of the projected overspend is currently anticipated to be a pressure of £1,122k in 2015/16. However, this only takes account of projected activity to the end of March 2015, and does not include any projected further growth in numbers beyond that point. Officers are currently modelling different scenarios to quantify the effect of further possible initiatives and also the most appropriate deployment of existing initiatives to maximise the financial benefit. Assuming that the in year shortfall of £653k is drawn down from contingency, the full year effect is reduced to £469k.					
Adult Care Placements	48,264		2,748	The net overspend on adult care placements is forecast to produce a full year overspend of £3,585k, based on activity to 31/3/15 only (i.e. doesn't include changes to activity levels in future years).					
Learning Disabilities Short Breaks Service	649	Cr	100	The underspend currently reported in 2014/15 is expected to continue into next year.					
Learning Disabilities Housing & Support	1,383	Cr	120	The underspend currently reported in 2014/15 is expected to continue into next year.					
Supporting People	2,061	Cr	85	Based on current contracts a full year underspend of £85k is anticipated.					
Children's Social Care - Placements	12,800		235	The full year effect of the current projection is calculated at a £300k overspend. Officers continue to work towards increasing the number of inhouse foster carers so that expensive external placements can be avoided.					
Children's Social Care - No Recourse to Public Funds	382		253						

Reconciliation of Latest Approved Budget	£	'000
2014/15 Original Budget	117,	,670
Local Reform and Community Voices - IMHA (Exec 2/4/14): - grant related expenditure 2014/15 - grant related expenditure 2014/15	Cr	64 64
Local Reform and Community Voices - DOLS (Exec 10/6/14): - grant related expenditure 2014/15 - grant related expenditure 2014/15	Cr	24 24
Adult Social Care Investment Proposal - Demand Management (Exec 22/7/14 - expenditure - contribution from earmarked reserve		250 250
New Grant - Staying Put Implementation Gran - expenditure - income	Cr	36 36
Carry Forwards: Social Care funding via the CCG under s256 (Invest to Save) - expenditure - income Impact of Care Bill / Adult Social Care Gateway Review - expenditure - income	Cr	449 449 249 249
Tackling Troubled Families - expenditure - income		764 764
Public Health weight management pilo - expenditure - income	Cr	98 98
Items to be Requested this Cycle: Carry forward - Social Care Funding via the CCG under s256 (Invest to Save - expenditure - income	Cr	40 40
Welfare Reform Impementation Funding - expenditure - income Public Health s256	Cr	66 66
- expenditure - income Public Health Transition Fundinç - expenditure	Cr	44 44 42
- income  Total Variations	Cr ———	42
2014/15 Latest Approved Budget	117,	,670